

Key Figures Global Presence

Transport

Roadside

<u>Airport</u>

Digital

Creative Solutions

Top 10 Advertisers

Top 10 Categories

JCDECAUX

Number One Outdoor Advertising Company













Worldwide

Europe

Asia Pacific

Latin America

Africa

Middle East

Number One Worldwide



Street **Furniture**



Transport Advertising



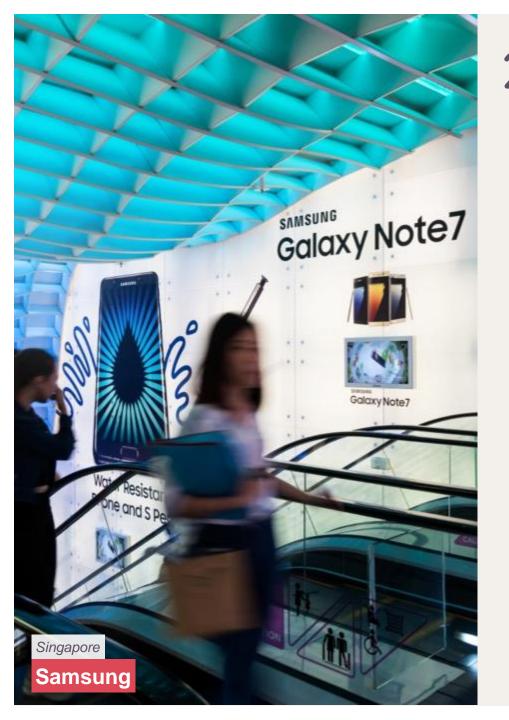
Airport Advertising



Self Service Bicycles

Number One in Europe

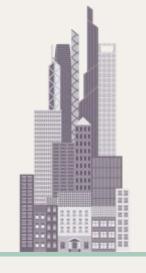




2016

JCDecaux has Operations in...





4,280Cities*



Reaching

410+ Million

People Worldwide Everyday

JCDECAUX COUNTRIES

Algeria
Angola
Argentina
Australia
Austria

Azerbaijan Belgium

Botswana

Brazil

Bulgaria

Cameroon

Canada

Chile

China *

Colombia

Costa Rica

Croatia

Czech Rep.

Denmark

Dominican Rep.

El Salvador

Estonia

Finland

France

Germany

Guatemala

Hungary Iceland

India

Israel

Italy

Japan

Kazakhstan

Latvia

Lesotho

Lithuania

Luxembourg

Madagascar

Malawi

Mauritius

Mexico

Mongolia

Mozambique

Namibia

Netherlands

Norway

Oman

Panama

Peru

Poland

Portugal

Qatar

ROI

Russia

Saudi Arabia

Singapore

Slovakia

Slovenia

South Africa

South Korea

Spain

Swaziland

Sweden

Switzerland**

Tanzania

Thailand

Turkey

UAE

Uganda

UK

Ukraine

Uruguay USA

Uzbekistan

Zambia

Zimbabwe



^{*} Including Hong Kong and Macau

^{**} Through partnership with APG|SGA (no city or panel figures included in this report)

STREET FURNITURE

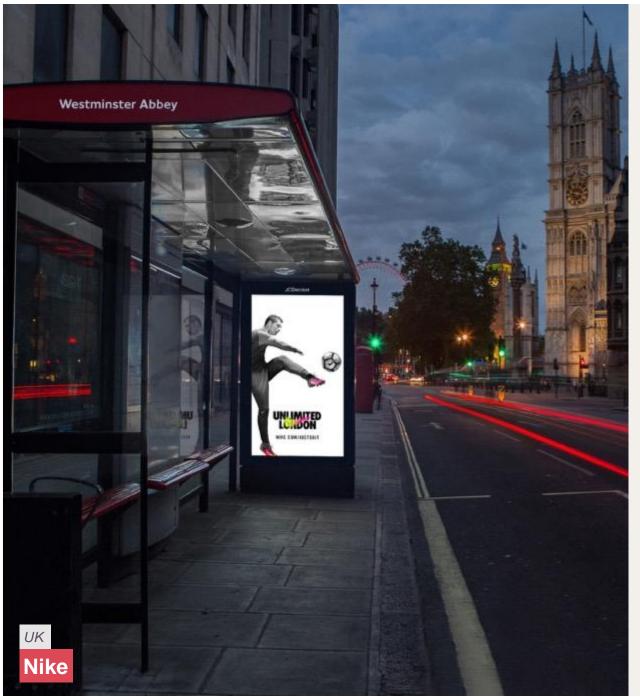




2,330 Cities*

68 Countries

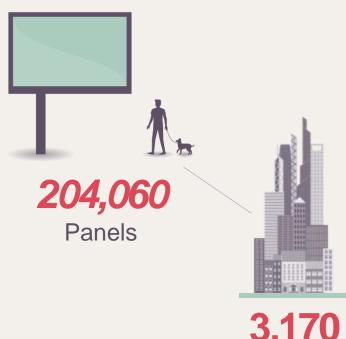
^{**} With population > 10,000



^{*} Includes Shopping Malls, Petrol Stations and POS



LARGE FORMAT



3,170 Cities*





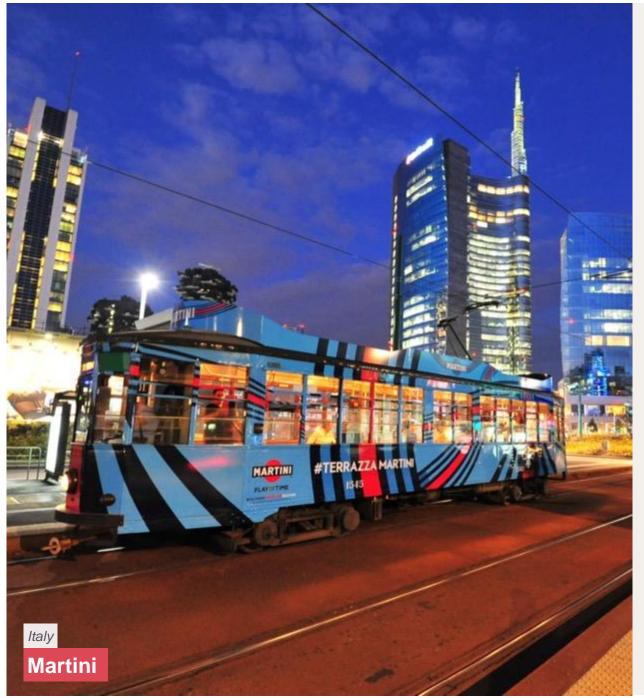


2016

TRANSPORT











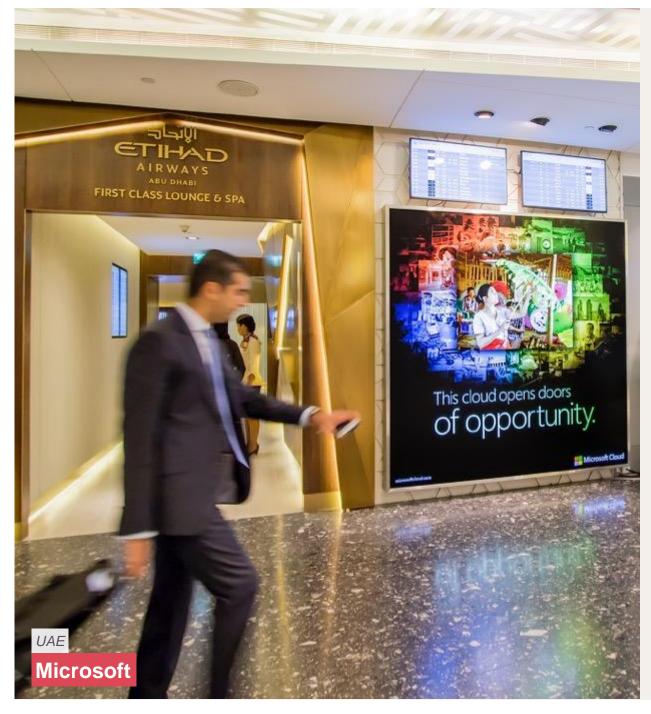
40,580 Panels*



222

Airports

37 Countries

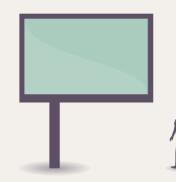


2016 OVERVIEW



Street Furniture

559,070 Panels2,330 Cities*68 Countries



Large Format

204,060 Panels3,170 Cities*55 Countries



Airport

40,580 Panels***222 Airports37 Countries



Transport**

354,680 Panels **47** Countries

^{*} With population > 10,000 (Street Furniture inc. Shopping Malls, Petrol Stations and POS)

^{**} Includes Airport *** Excludes trolley panels



ROADSIDE

Global Coverage

Street Furniture activity in

68

countries



Large Format activity in

55 countries







ROADSIDE

European Domination

A presence in

43 of the Top 50

European cities
through either:

Street Furniture

Large Format



Principal Street Furniture operator in **35** of the **Top 50 European cities** including:

London

Berlin

Madrid

Paris

Vienna

- Hamburg
- Budapest

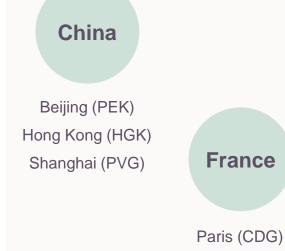
AIRPORT





222 airport concessions in37 countries

12 of the Top 20 Airports Worldwide











USA

Los Angeles (LAX) New York (JFK) Dallas (DFW)



Singapore (SIN) London (LHR)

Dubai (DXB)

TRANSPORT



260 transport concessions in27 countries

Major **Metro** Concessions



AIRPORT / TRANSPORT

482 Concessions across 47 Countries



^{*} Including Hong Kong and Macau

^{**} Taxi, Trolley Bus, Cable Car, Bikes

DIGITAL PRESENCE



Street Furniture

1,624 Advertising Screens20 Countries



Large Format

316 Advertising Screens11 Countries



Transport

43,883 Advertising Screens **16** Countries



Airports

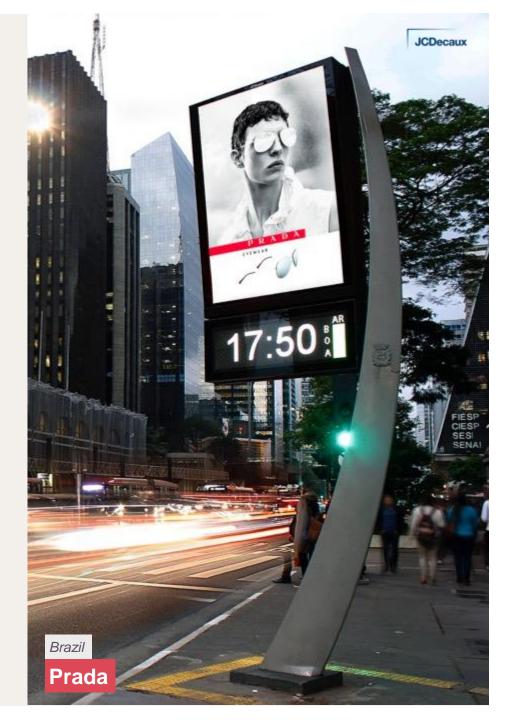
5,743 Advertising Screens23 Countries



Shopping Malls

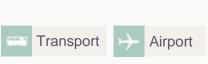
2,029 Advertising Screens* **13** Countries

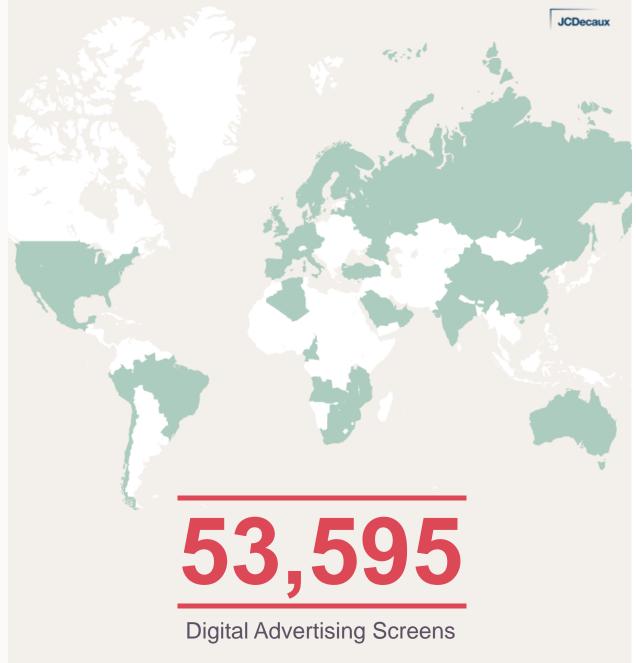
53,595
Digital Advertising
Screens



DIGITAL PRESENCE

			口	-	\rightarrow			î	尸		\rightarrow
Algeria					•	Netherlands	•				
Angola	•				•	Norway		•		•	
Australia	•			•		Oman					•
Austria	•			•		Panama	•	•			
Belgium		•		•	•	Peru		•		•	•
Botswana	•					Portugal	•	•			•
Brazil	•				•	Qatar	•	•	•		
Cameroon				•		ROI		•			
Chile			•			Russia			•		•
China*	•			•	•	Saudi Arabia					•
Czech Rep.				•	•	Singapore		•			•
Denmark	•			•		South Africa		•	•	•	•
Finland		•		•		Spain		•	•	•	•
France	•	•	•		•	Sweden	•				
Germany	•		•	•	•	Tanzania	•				
India					•	Turkey			•		
Italy				•	•	UAE					•
Latvia					•	UK	•	•	•	•	•
Luxembourg					•	USA			•	•	•
Malawi	•					Zambia	•				
Mexico			•			Zimbabwe	•				
Mozambique	•										





CREATIVE SOLUTIONS

Campaigns Across All Countries & All Formats









CREATIVE SOLUTIONS

Campaigns Across All Countries & All Formats









Group Top 10

ADVERTISERS

LVMH



SAMSUNG

















Group Top 10

CATEGORIES



Retail



Entertainment, Leisure & Film



Personal Care & Luxury Goods



Finance



Food & Beverage



Telecoms & Technology



Automobile



Services



Travel



Fashion



JCDECAUX: EUROPE



		尸	+	-			曱	$\dot{+}$	-
Austria	•	•		•	Lithuania	•	•		
Belgium	•	•	•	•	Luxembourg	•		•	
Bulgaria	•	•			Netherlands	•	•		•
Croatia	•	•			Norway	•	•		•
Czech Republic	•	•	•	•	Poland		•	•	
Denmark	•	•	•	•	Portugal	•	•	•	•
Estonia	•	•			ROI	•	•	•	•
Finland	•			•	Slovakia	•	•		
France	•	•	•		Slovenia	•	•		
Germany	•	•	•	•	Spain	•	•	•	•
Hungary	•	•		•	Sweden	•	•		
Iceland	•				Switzerland*	•	•		•
Italy	•	•	•	•	Turkey	•	•		
Latvia	•	•	•		UK	•	•	•	•





Large Format



Airport



JCDECAUX: THE AMERICAS

Number 1

in Latin America



Airport

Transport

JCDECAUX: ASIA PACIFIC

Number 1

in Asia Pacific



		早	\rightarrow		D
Australia	•			•	
China*	•	•	•	•	
India	•		•	•	
Japan	•				
Mongolia	•				
South Korea	•				
Singapore	•	•	•		•
Thailand	•		•		



^{*} Includes Hong Kong & Macau

JCDECAUX: REST OF THE WORLD



		早	\rightarrow		
Algeria			•	•	
Angola	•	•	•		
Botswana	•	•			
Cameroon	•			•	
Lesotho	•	•	•		
Madagascar		•	•		
Malawi	•	•	•		
Mauritius		•			
Mozambique	•	•	•		
Namibia	•	•			
South Africa	•	•	•	•	
Swaziland	•	•	•		
Tanzania	•	•	•		
Uganda	•	•			
Zambia	•	•	•		
Zimbabwe	•	•			

		早	\rightarrow	-
Israel	•			
Oman	•		•	
Qatar	•	•		•
Saudi Arabia			•	
UAE		•	•	

		口	+	
Ukraine	•	•		
Azerbaijan	•			
Kazakhstan	•			
Russia	•	•	•	•
Uzbekistan	•	•		

Number 1

in Africa

Street Furniture



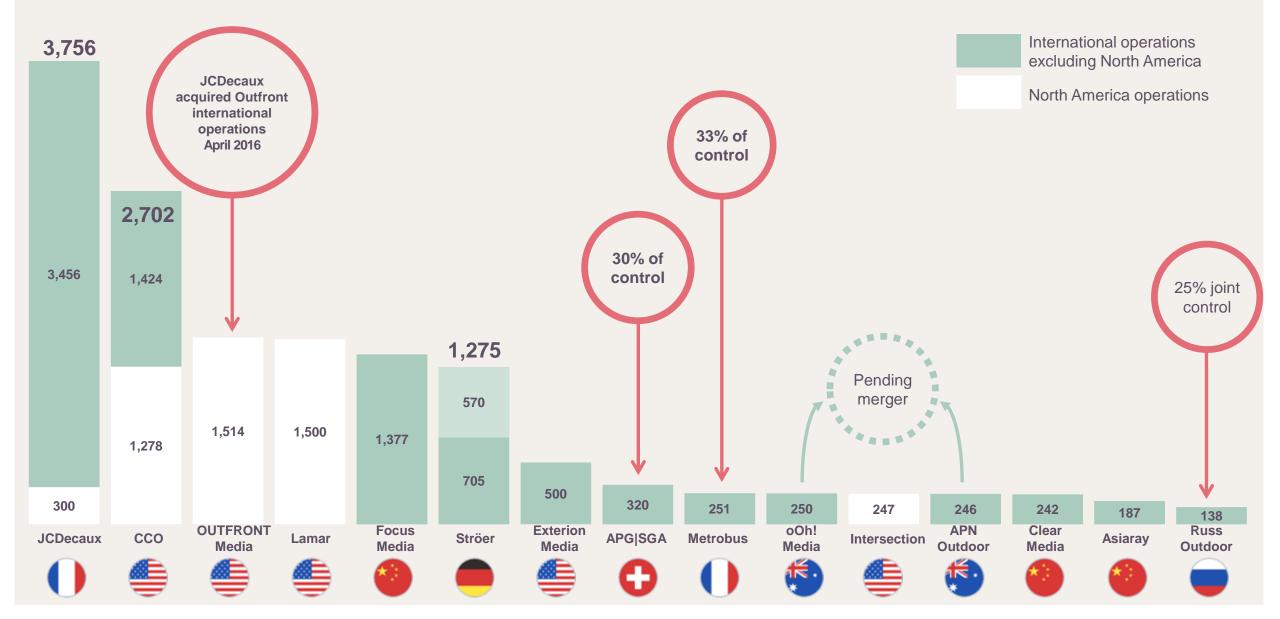
Large Format



Airpor



2016 OUTDOOR REVENUE (\$M)





JCDecaux

KEY FIGURES 2016





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