JCDecaux

Key Figures 2(0) 1 5

Key Figures | Global Presence

Roadside | Transport | Airport | Digital | Creative Solutions

Top 10 Advertisers | Top 10 Categories

All Data based on Group Audit as at Dec 31st 2015





JCDECAUX

Number One Outdoor Advertising Company

Worldwide

Europe

Asia Pacific Latin America

Africa

Middle East

Number One Worldwide in

Street Furniture Transport Advertising

Airport Advertising

Self Service Bicycles

Number One in Europe for

Billboard Advertising



2015 JCDECAUX HAS OPERATIONS IN...

Countries 4,435 Cities* Reaching People Worldwide **Everyday**

JCDECAUX COUNTRIES

Algeria	Hungary	Qatar				
Angola	Iceland	Russia				
Argentina	India	Saudi Arabia				
Australia	Ireland	Serbia				
Austria	Israel	Singapore				
Azerbaijan	Italy	Slovakia				
Belgium	Japan	Slovenia				
Botswana	Kazakhstan	South Africa				
Brazil	Latvia	South Korea				
Bulgaria	Lesotho	Spain				
Cameroon	Lithuania	Swaziland				
Canada	Luxembourg	Sweden				
Chile	Madagascar	Switzerland**				
China*	Malawi	Tanzania				
Colombia	Mauritius	Thailand				
Costa Rica	Mexico	Turkey				
Croatia	Mongolia	Uganda				
Czech Rep.	Mozambique	Ukraine				
Denmark	Namibia	UAE				
Dominican	The Netherlands	United Kingdom				
Estonia	Norway	United States				
El Salvador	Oman	Uruguay				
Finland	Peru	Uzbekistan				
France	Panama	Zambia				
Germany	Poland	Zimbabwe				
Guatemala	Portugal					

754 Countries

^{*} Including Hong Kong and Macqu

^{**} Through partnership with APG | SGA (no city or panel figures included in this report)

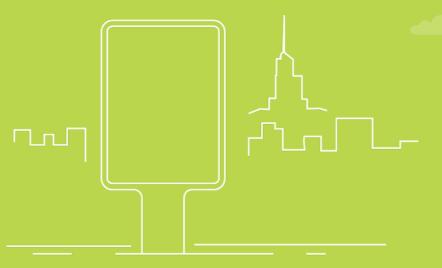


2015
STREET FURNITURE

524,580Panels*

2,025 Cities*

66Countries

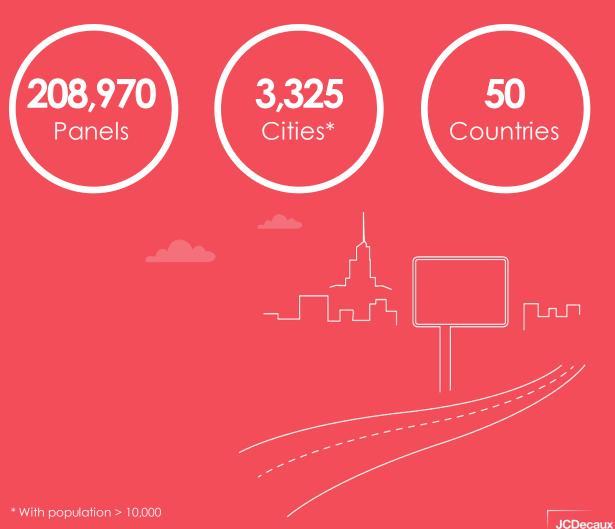


^{*} Includes Shopping Malls, Petrol Stations and POS

^{**} With population > 10,00



2015 LARGE FORMAT





2015 TRANSPORT











2015 AIRPORT

40,754 Panels*

231 Airports 34 Countries



2015 OVERVIEW



Street Furniture

524,580 Panels2,025 Cities*66 Countries



Large Format

208,970 Panels3,325 Cities*50 Countries



Transport**

395,770 Panels**44** Countries



Airport

40,754 Panels***231 Airports34 Countries

- * With population > 10,000 (Street Furniture inc. Shopping Malls, Petrol Stations and POS)
- ** Includes Airport *** Excludes trolley panels



ROADSIDE GLOBAL COVERAGE







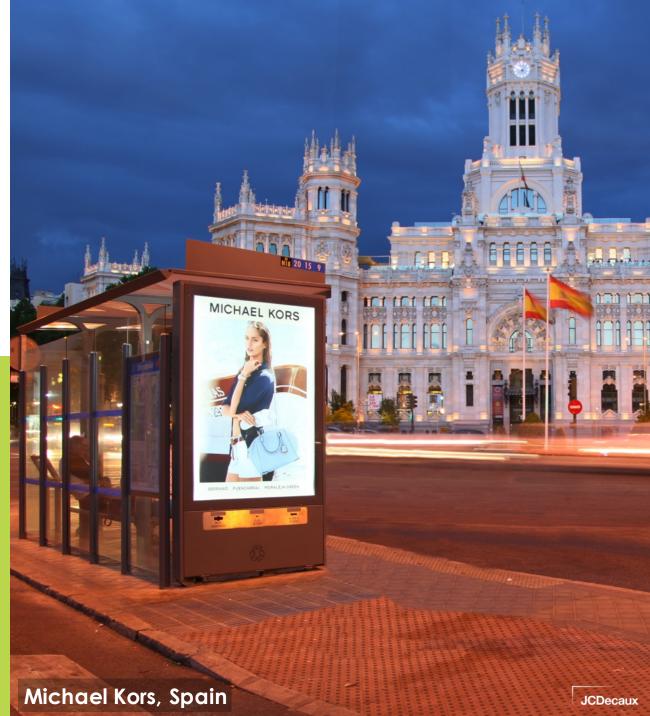
ROADSIDE EUROPEAN DOMINATION

A presence in 43
of the Top 50
European cities
through either:



Principal Street Furniture operator in 36 of the Top 50 European cities including:





AIRPORT

231 airport concessions in 34 COUNTIES

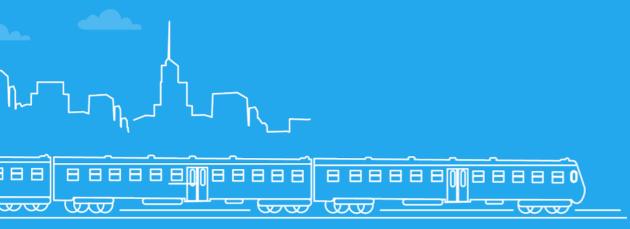


12 of the Top 20 Airports Worldwide

China	Beijing (PEK) Hong Kong (HKG) Shanghai (PVG)				
France	Paris (CDG)				
Germany	Frankfurt (FRA)				
Singapore	Singapore (SIN)				
Thailand	Bangkok (BKK)				
UK	London (LHR)				
UAE	Dubai (DXB)				
USA	Los Angeles (LAX) New York (JFK) Dallas (DFW)				

TRANSPORT

281 transport concessions in 26 COUNTIES



Major Mello Concessions:

Austria	Vienna			
Chile	Santiago			
China	Beijing, Shanghai Hong Kong			
Czech Rep	Prague			
Germany	Berlin			
Italy	Milan, Rome, Turin			
India	Delhi			
Spain	Barcelona, Madrid			

AIRPORT / TRANSPORT

512 Concessions across 44 Countries



^{*} Including Hong Kong and Macau ^ Taxi, Truck, Motorcycle panel, Cable Car

DIGITAL PRESENCE

50,935

Digital Advertising Screens

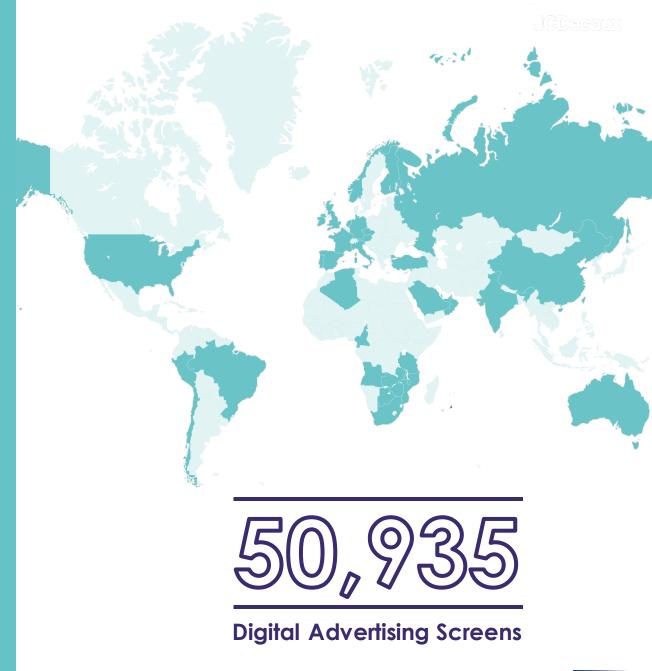


19 Countries

11 Countries

DIGITAL PRESENCE

Country				9	Country	0		7
Algeria				•	Norway	•	•	
Angola				•	Oman			
Australia		•			Panama			
Austria					Peru			
Belgium		•		•	Portugal		•	
Botswana					Qatar			
Brazil				•	Rep. Ireland		•	
Cameroon					Russia			
Chile					Saudi Arabia			
China*	**			•	Singapore			
Czech Rep.		•		•	South Africa	•		
Finland					Spain			
France	•			•	Tanzania			
Germany				•	Turkey			
India				•	UAE			
Italy				•	UK			
Malawi					USA			
Mozambique					Zambia			
Netherlands					Zimbabwe			









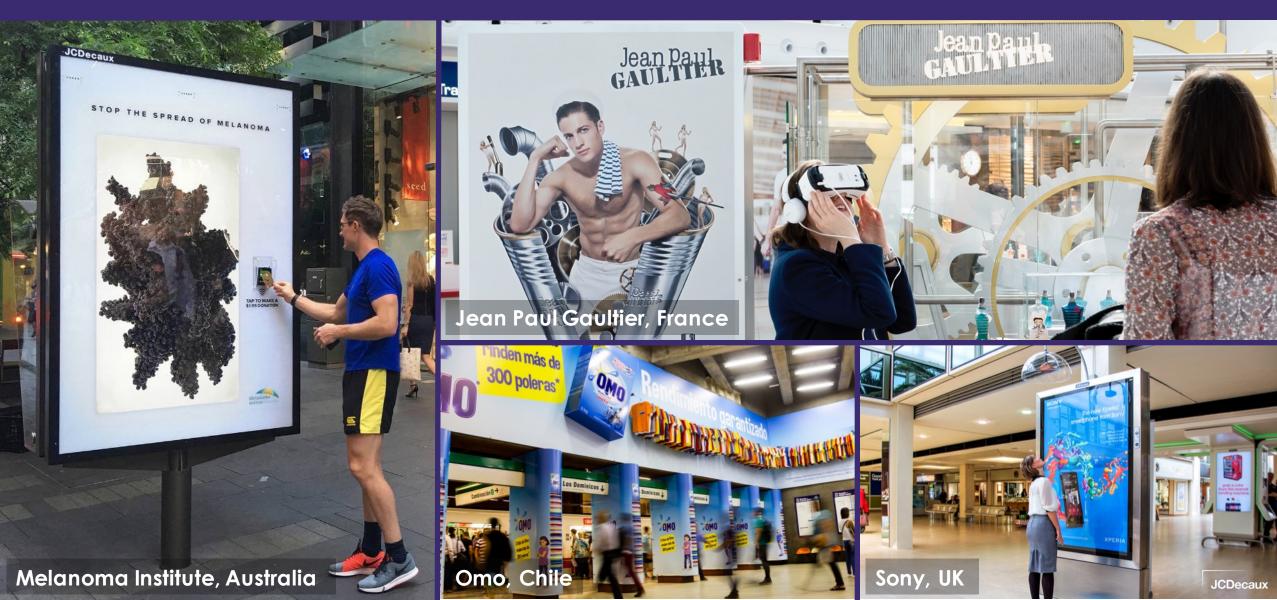




^{**} Campus Advertising

CREATIVE SOLUTIONS

Campaigns Across All Markets & All Formats



CREATIVE SOLUTIONS

Campaigns Across All Markets & All Formats



GROUP TOP 10 ADVERTISERS























GROUP TOP 10 CATEGORIES



Retail



Entertainment



Personal Care Leisure & Film & Luxury Goods



Finance



Food & **Beverage**



Automobile



Services



Fashion



Telecoms & Technology



Travel



JCDECAUX: EUROPE

Number 1 in Outdoor Advertising







Transport

Large Format





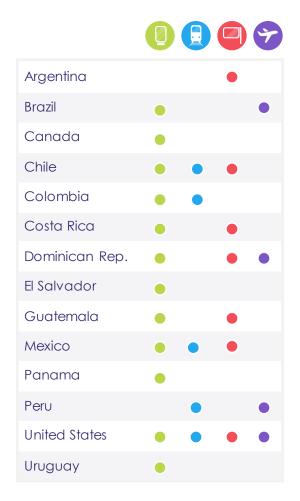


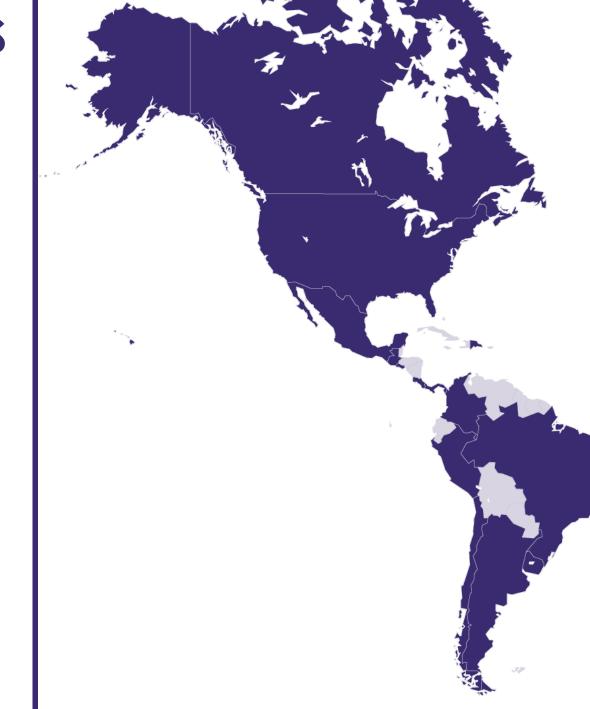


Street Furniture

JCDECAUX: THE AMERICAS

Number 1 in Latin America





JCDecaux



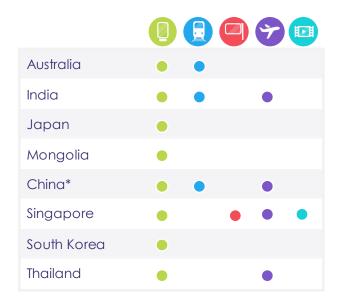






JCDECAUX: ASIA PACIFIC

Number 1 in Asia Pacific















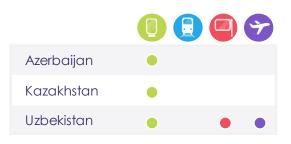
JCDECAUX: REST OF THE WORLD

Number 1 in Africa



Number 1 in the Middle East









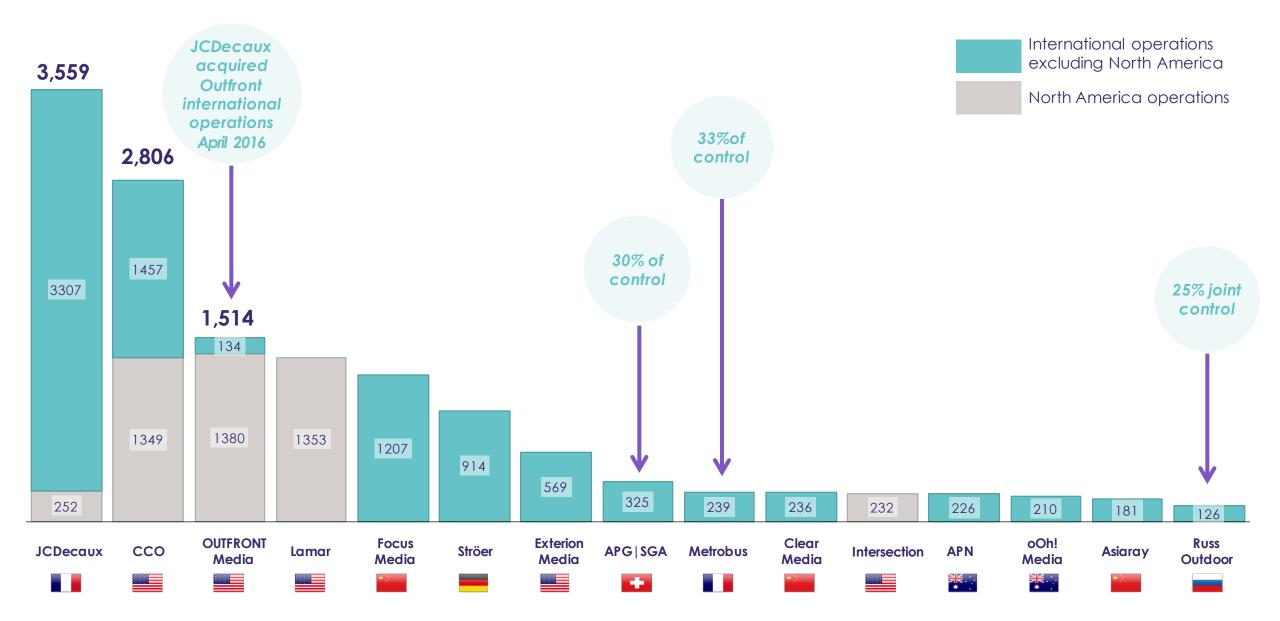








2015 OUTDOOR REVENUES (\$M)





JCDecaux Key Figures 2015





oneworld@jcdecaux.com



+44 (0)20 7298 8051

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